

**University Budget Advisory Committee (UBAC)**  
**Meeting Notes**  
**March 26, 2025, 11:00 AM – 12:00 PM**  
**Sac Hall 275**

**Members Present:** Greg Shaw (Chair), Tatiana Azad, Karyl Burwell, Nikki Khamsouksay, Helen Lee, Ajay Singh, Jasmit Singh, Natalie Daniel, and Carolyn Gibbs

**Members Not Present:** David Lang, Jian Dong

**Others Present:** Kendall Newman (Budget Planning & Administration)

Chair Shaw called the meeting to order at 11:03 AM. Chair Shaw reviewed the letter to the President on budget call recommendation inclusions. The committee discussed and refined the letter. The meeting adjourned at 11:58 AM.